



# **DEF Australia**

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**Defence Entrepreneurs Forum Australia 2016**

**Forum Booklet**

**08 - 09 December 2016**

**Australian Defence College, Weston Creek, Canberra**

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## Welcome

Welcome to the inaugural DEF AUS Forum!

The next two days are a great opportunity for junior commanders from across not just Army, but the wider ADF, to showcase some brilliant ideas to a crowd of influential leaders as well as their peers. The DEF AUS team have worked to make this experience a professionally rewarding one. Challenge each other, learn, grow and most importantly meet like-minded peers. DEF is also an opportunity to hear from some great speakers to inspire and challenge your thoughts. We hope that you all learn something new or meet someone new over the two days of DEF.

The DEF AUS Forum does not end here in Canberra. You are now part of a network who will help your team reach further into the future of our profession of arms. Spread the word back in your units, keep in touch through social media and if you have an idea, we are here to help in 2017.

Enjoy the two days.

The DEF AUS Committee



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## Forum Booklet Contents

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## Join the discussion online throughout the forum:

- Online discussion via Facebook and Twitter
  - Facebook: <https://www.facebook.com/defaustralia/>
  - Twitter: [@DEF\\_Aus](https://twitter.com/DEF_Aus)
  - Website: <http://groundedcuriosity.com/category/defaus/>

## DEF AUS Forum Program

Day 1 - Thursday, 8th December 2016			
Time	Event	Key Speakers	
<b>From 0720</b>	<i>Bus departs Royal Military College – Duntroon</i>		
<b>0730-0815</b>	<b>Registration</b>		
<b>0830-0900</b>	<b>Welcome - Opening Address</b>	Clare O'Neill – Executive Director, DEF Australia	
<b>0900-0950</b>	<b>Session 1</b>  Why Should Junior Commanders Innovate? Learning and Adaptation in War	<b>Speaker:</b>  Professor Dan Marston - Professor of Military Studies and Principal of the Military and Defence Studies Program, Australian Command and Staff College, ANU	
<b>0950-1030</b>	<b>Morning Tea</b>		
<b>1030-1100</b>	<b>Elbit Systems of Australia Keynote Address</b>	August Cole, Author <i>Ghost Fleet</i>	
<b>1100-1200</b>	<b>Session 2</b>  The Future Fight	<b>Panel:</b> 1. Dr Mark Thomson – Senior Analyst, Australian Strategic Policy Institute 2. Colonel Marty White – Director of Special Operations and Plans, Special Operations Headquarters 3. Ms Jasmin Craufurd-Hill – OPAL Reactor and Modernising National Security Institutions 4. Colonel Damien Hill – Commander, Combat Training Centre	
<b>1200-1300</b>	<b>Lunch</b>		
<b>1300-1315</b>	<b>Postern Association Launch</b>	Brigadier Mick Ryan, AM - President Postern Association	
<b>1315-1445</b>	<b>Session 3</b>  <b>Activity 1 - Inspiration Sessions</b> 1. Future Amphibious Operations – Dr Peter Dean, Acting Head, Strategic and Defence Studies Centre 2. Innovating Multi-Domain Battle: Riding the Wave of the Unknown – Dr Al Palazzo, Director, Army Research Centre	<b>Activity 2</b> Postern Association Working Group	<b>Activity 3</b> Rehearsals Idea Pitchers
<b>1445-1500</b>	<b>Afternoon Tea</b>		
<b>1500-1630</b>	<b>Session 4</b>  <b>Activity 1 - Inspiration Sessions</b> 1. Junior Commander Innovation - Rear Admiral James Goldrick AO, CSC, RANR & Vice Admiral Peter Jones, AO, DSC, RANR 2. Future Cyber Operations – Colonel Marty White	<b>Activity 2</b> Postern Association Working Group	<b>Activity 3</b> Rehearsals Idea Pitchers
<b>1640</b>	<i>Bus departs for Royal Military College Duntroon</i>		
<b>1700-1800</b>	<b>Networking Royal Military College Duntroon</b>		
<b>1900</b>	<b>Idea Pitcher Dinner</b>		

Day 2 - Friday, 9th December 2016		
Time	Event	Key Speakers
<b>From 0720</b>	<i>Bus departs Royal Military College Duntroon</i>	
<b>0830</b>	<b>Welcome</b>	Wade Cooper
<b>0830-1000</b>	<b>Ideas Pitch</b>	<b>Board:</b> 1. Chair – Brigadier Mick Ryan, AM 2. Deputy Chief of Army - Major General Rick Burr, DSC, AM, MVO 3. Chief Joint Operations – Vice Admiral David Johnston, AM RAN 4. Air Power Development Centre – Air Commodore Anthony Forestier, OAM 5. Adjunct Professor of International Security at the University of NSW – Professor Alan Dupont
<b>1000-1030</b>	<b>Morning Tea</b>	
<b>1030-1230</b>	<b>Ideas Pitch</b>	<b>Board</b>  <b>Note:</b> interspersed between idea pitches will be a presentation from Tim Jones (NZ Army).
<b>1230-1330</b>	<b>Lunch</b>	
<b>1330-1345</b>	<b>The Cove Launch</b>	Deputy Chief of Army - Major General Rick Burr, DSC, AM, MVO
<b>1345-1415</b>	<b>Board Presentation</b>	DEF[X] Board Chairman – Brigadier Mick Ryan, AM
<b>1415-1445</b>	<b>Closing Address</b>	Deputy Chief of Army - Major General Rick Burr, DSC, AM, MVO
<b>1445-1600</b>	<b>Afternoon Tea / Wrap-Up</b>	
<b>1630</b>	<i>Bus departs for Royal Military College Duntroon</i>	

## Idea Pitcher Schedule

- Friday morning will see the following 16 ideas being pitched to the DEF AUS Board.

<b>Theme: Army Training and Education</b>	
<b>Description</b>	<b>Pitcher</b>
Cultural Training in Army: Regional training continuum	2 Cav Regiment team (CAPT Lewi Crothers, CAPT Jace Ford, WO2 Ben Horton) and LT James Haw
Increasing cultural agility through language training access	LT Jonathan Hibbert
Professional Military Education short courses to be delivered by correspondence	LT John Shipp
Attendance of pilots, engineers and technicians to the Future Vertical Lift (FVL) flight trials	LT Rob Andrew
<b>Theme: Culture and Human Performance</b>	
<b>Description</b>	<b>Pitcher</b>
Conscious Cognition	CAPT Steve Cotterill
Army high performance initiative	SGT Anthony 'Harry' Moffitt
Local mentoring nodes	MAJ Kat Christie and MAJ Kate Tollenaar
Leadership Mastery	CAPT Tom Larter
Smart Teaming	CAPT Jon Ozols and CAPT Tom Day
<b>Theme: Equipment based ideas</b>	
<b>Description</b>	<b>Pitcher</b>
Introduction of smart head-mounted technology	CAPT Rob Morris
Less-than-lethal shotgun capability	LT James Alexander
Hoverboard mobility concept	MAJ Matty Whitwell
<b>Theme: Joint concepts</b>	
<b>Description</b>	<b>Pitcher</b>
Digital improvement of military hospitals	CAPT Nick Alexander
Hypersonic flight capability	CAPT Christopher Bulow
Joint PME association	FLTLT Emily Chapman
Cyber training	LT Kent O'Sullivan and LT Ben Rice

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## DEF AUS Board Member

### □ Vice Admiral David Johnston AM RAN



Vice Admiral Johnston RAN graduated from the Royal Australian Naval College in 1982 as a seaman officer, later specialising as a Principal Warfare Officer. His operational tours include serving as Commanding Officer of HMAS *Adelaide* (FFG 01) and HMAS *Newcastle* (FFG 06). In these commands he conducted border security patrols and deployed on Operation QUICKSTEP to Fiji in 2006.

In October 2010, he deployed to Operation SLIPPER in the Middle East Area of Operations as the Deputy Commander Joint Task Force 633. He supported the Commander JTF in providing national command oversight of all Australian Defence Force elements conducting maritime, land and air operations in Iraq, Afghanistan and adjacent maritime areas. He was awarded a Commendation for Distinguished Service for this role. Vice Admiral David Johnston was appointed Commander Border Protection Command in December 2011 and held this responsibility until December 2013.

Promoted to Vice Admiral Johnston in April 2014, he assumed the appointment of Chief of Joint Operations in May 2014. His current role is to plan, control and conduct military campaigns, operations, joint exercises and other activities in order to meet Australia's national objectives. He is married and has two children.

Vice Admiral Johnston holds a Master of Science in Operations Research from the USN Postgraduate School in Monterey, California and a Master of Arts in Strategic Studies from Deakin University. He participated in the inaugural Australian Security Executive Development Program in 2009. In 2012 he was appointed a Member of the Order of Australia (Military Division).

### □ Major General Rick Burr DSC AM MVO



Major General Burr is the Deputy Chief of the Australian Army, a position he has held since January 2015.

Graduating from the Royal Military College, Duntroon in 1985, his diverse career encompasses unique service as Deputy Commanding General, U.S. Army, Pacific, command of the 1st Division/Deployable Joint Force Headquarters and command of the Special Air Service Regiment. His operational commands have included the International Security Assistance Force Special Operations Forces (ISAF SOF) in Afghanistan, and Australian Special Forces Task Groups in Afghanistan and Iraq.

His broad experience also includes senior adviser in the Department of Prime Minister and Cabinet, Director General of Military Strategic Commitments, Director General of Preparedness and Plans (Army), Chief Instructor of the Australian Defence Force Warfare Centre, instructor at the Royal Military College, Duntroon, and Equerry to Her Majesty Queen Elizabeth II.

Major General Burr is a Distinguished Graduate of the United States Marine Corps Command and Staff College and graduate of the USMC School of Advanced Warfighting. He holds a Bachelor of Arts and a Master of Military Studies. His personal awards include the Distinguished Service Cross, Member of the Order of Australia, Member of the Royal Victorian Order and a number of foreign awards for distinguished service. He is Patron of Defence Australian Rules Football and a Director of the Australian American Education Leadership Foundation.

## □ Air Commodore Anthony Forestier OAM



Air Commodore Tony Forestier OAM is an Air Combat Officer in the Royal Australian Air Force Reserve. He retired from full-time service in January 2013 after 35 years. He currently serves on the Air Force Reserve as a Fellow at the Air Power Development Centre working on Air Force and air power strategy. Tony's initial training was as an Air Navigator in 1979.

Tony's previous job in the Department of Defence was as Director General Military Strategy. Before that he was Director Aerospace Combat Development in Defence's Capability Development Group, where he was responsible for sponsoring capability proposals and programs for Air Force's fast jet fleet and Defence's air weapons systems. Prior to that, Tony was the Director of the RAAF's Air Power Development Centre and, before that, commanded the Air Force's School of Air Warfare. He is a qualified Air Navigator/Air Combat Officer instructor, and air weapons/avionics systems instructor.

Tony has operational experience on C130 Hercules and P3C Orion aircraft, and flight test experience with a variety of aircraft including Blackhawk and F-111C.

Tony holds graduate and post-graduate degrees in defence studies, management and aerosystems. He is a graduate of Harvard University's John F. Kennedy School of Government, where he was a National Security Fellow. He is a graduate of the University of Canberra, where he completed a Master of Defence Studies, and of RAF College, Cranwell, where he completed the Royal Air Force Aerosystems Course and gained his flight test qualification. Tony is also a graduate the RAAF Staff College, and was on the faculty there.

Tony was awarded the Medal of the Order of Australia in 2004.

## □ Professor Alan Dupont



Professor Alan Dupont is founder and CEO of the Cognoscenti Group, a political and strategic risk consultancy. He is one of Australia's best known strategists, Asianists and thought leaders, with an international reputation for his work on geopolitical risk, defence and national security. Alan has been an advisor to several Australian ministers of defence and foreign affairs and he established and led the Abbott Government's Defence White Paper team. Following 25 years of service in government as an army officer, intelligence analyst and diplomat Alan has distinguished himself as a scholar and academic entrepreneur. He has been involved in five university and think tank start-ups and was the inaugural holder of the Michael Hintze Chair in International Security at the University of Sydney and the first CEO of the US Studies Centre.

Alan is a much sought after speaker and commentator in Australia and internationally. He is Contributing National Security Editor for *The Australian* newspaper and frequently comments on defence and security issues for the electronic media. He has been interviewed for most Asian dailies as well as leading newspapers in the US and Europe including the *New York Times*, *Washington Post*, *Financial Times*, *Le Monde* and the *Wall Street Journal*. The author of nearly 100 books, monographs and articles on defence and international security, his path breaking study of the non-military, transnational challenges to East Asia's security for Cambridge University Press (*East Asia Imperilled*) is generally acknowledged to be the authoritative academic work in the field.

Alan holds a PhD in international relations from the Australian National University and is a graduate of the Royal Military College Duntroon and the US Foreign Service Institute. He is currently Adjunct Professor of International Security at the University of NSW in Sydney, and a non-resident Senior Fellow at the Atlantic Council in Washington and the Lowy Institute for International Policy.

□ Board Chair – Brigadier Mick Ryan AM



Brigadier Mick Ryan graduated from the Royal Military College, Duntroon, in 1989. He is a Combat Engineer, and has served in various command and staff appointments in Australia and overseas.

Brigadier Ryan commanded the 1<sup>st</sup> Combat Engineer Regiment from January 2006 until December 2007, also commanding the 1<sup>st</sup> Reconstruction Task Force in southern Afghanistan from August 2006 until April 2007. Prior to his current appointment, Brigadier Ryan commanded the 1<sup>st</sup> Brigade in Darwin, the Australian Army's oldest and most operationally experienced combat formation.

Brigadier Ryan has a Bachelor's degree in Asian Studies from the University of New England. He is a Distinguished Graduate of the United States Marine Corps (USMC) Command and Staff College, and a graduate of the USMC School of Advanced Warfighting. In 2012, he graduated with distinction from the Johns Hopkins University, School of Advanced International Studies, earning a Masters in International Public Policy.

Brigadier Ryan has a long standing interest in military history and strategy, organisational innovation, complex adaptive systems and adaption theory. He is the President of the Defence Entrepreneurs Forum (Australia). He is also President of the Postern Association, and Army association to foster professional development and intellectual mastery, and is a proud Member of the Military Writers Guild.

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## DEF AUS Forum Speakers

### □ Professor Daniel Marston



Daniel Marston BA MA (McGill) DPhil (Oxon.) FRHistS holds a Professorship in Military Studies and is also the Principal of the Military and Defence Studies Program at the Australian Command & Staff College in Canberra.

He previously held the Ike Skelton Distinguished Chair of the Art of War at the US Army Command and General Staff College. He has been a Visiting Fellow with the Oxford Leverhulme Programme on the Changing Character of War. He was previously a Senior Lecturer in War Studies at the Royal Military Academy Sandhurst. He has been working with the US Army, USMC, British Army in Iraq and Afghanistan since 2006.

His research focuses on the topic of how armies learn and reform. His first book *Phoenix from the Ashes*, an in-depth assessment of how the British/Indian Army turned defeat into victory in the Burma campaign of the Second World War, won the Field Marshal Templer Medal Book Prize in 2003. The second volume, *The Indian Army and the End of the Raj*, was Runner Up for the Templer Medal in 2014. He completed his doctorate in the history of war at Balliol College, Oxford University, and is a Fellow of the Royal Historical Society.

### □ August Cole



August Cole is an author and analyst exploring the future of conflict.

He is a non-resident senior fellow at the Brent Scowcroft Centre on International Security at the Atlantic Council where he directs The Art of the Future Project, which explores narrative fiction and visual media for insight into the future of conflict. He is a non-resident fellow at the Modern War Institute at the United States Military Academy (West Point). He is also writer-in-residence at Avascent, an independent strategy and management consulting firm focused on government-oriented industries. He is a regular speaker to private sector, academic and US and allied government audiences.

His first book *Ghost Fleet: A Novel of the Next World War* is a collaborative novel written with Peter W. Singer. This near-future thriller about the next world war was published in 2015 by Eamon Dolan Books, a Houghton Mifflin Harcourt imprint. See more at [www.ghostfleetbook.com](http://www.ghostfleetbook.com). He also edited the Atlantic Council science fiction collection, *War Stories From the Future*, published in November 2015. The anthology featured his short story ANTFARM about the intersection of swarm-warfare, additive manufacturing and crowd-sourced intelligence.

From 2007 to 2010, August reported on the defence industry for the Wall Street Journal. From Washington, he covered companies ranging from Boeing to Blackwater, as well as broader defence policy and political matters.

He received a Bachelor of Arts degree from the University of Pennsylvania and a Master in Public Administration degree (Mid-Career MPA program) from the John F. Kennedy School of Government at Harvard University. He is a regular participant in Defense Entrepreneurs Forum activities and is also a member of the International Institute for Strategic Studies.

August lives in the Boston area, where he is an avid rower and cyclist.

## □ Dr Mark Thomson



Dr Mark Thomson is a Senior Analyst at the Australian Strategic Policy Institute (ASPI). His area of expertise is defence economics. Mark joined the Department of Defence in the mid-1990's following a career as a theoretical physicist.

During this time in Defence, he was deployed as a civilian truce monitor to Bougainville in 1997 and as political-military adviser to the INTERFET Commander in 1999.

In 2002, Mark joined ASPI. Mark's research interests include strategy, defence economics and defence industry policy.

In November 2005, Mark was a member of the Ministerial directed review of military recruitment and retention, and in 2006 he was a member of a review team looking at Australia defence industry policy. In 2008 and 2009, Mark was a member of the ministerial advisory panel for the Defence White Paper.

## □ Colonel Marty White

Colonel Marty White is currently the Director of Special Operations and Plans within Special Operations Headquarters. He has served in a variety of tactical, operational and strategic appointments, including as the Commanding Officer of the Australian Army's electronic warfare unit, and in Special Operations Command. He has deployed on numerous military operations in countries including Timor Leste, Iraq and Afghanistan. His awards include a Conspicuous Service Cross and several military commendations for his leadership on operations. He has submitted a PhD in defence policy through La Trobe University.

## □ Jasmin Craufurd-Hill

Jasmin Craufurd-Hill is a management lecturer and consultant who has held both senior and project management roles within the government, not-for-profit and emergency services sectors. She also serves as an Executive Board Member of Women in Nuclear (WiN) Global and as a Director of the Institute for Regional Security. Ms Craufurd-Hill has addressed the Prime Minister's Council on Science, Engineering and Innovation, is an Associate Fellow of the Australian Institute of Management and has received an Early Career Fellowship from the Academy of Technological Sciences and Engineering. She holds a MBA and a Master of International Relations with Excellence from the University of New South Wales and her area of academic interest surrounds the development of expertise in fields that underpin nationally significant capabilities and national security.

## □ Colonel Damien Hill

Colonel Damien Hill is an Australian Army officer with 23 years' experience. He has served at the 4<sup>th</sup> Regiment (1997-2002, 2006-07 and 2013-15), HQ 1<sup>st</sup> Division (2003-05), the Australian Defence College (2008), the USMC Warfighting Laboratory (2009-10), and the Land Warfare Development Centre (2011-12). In 2016 he became the Commander of the Australian Army's Combat Training Centre, responsible for the mission-specific training of Army units deploying on operations across the world.

## □ Dr Peter Dean

Associate Professor Peter J. Dean is the Head of the Strategic and Defence Studies Centre at The Australian National University. He is an expert on Australian strategic policy, Australian military operations, expeditionary and amphibious warfare and the ANZUS alliance. He is an Adjunct at the Centre for Strategic and International Studies (CSIS) in Washington D.C. and in the 2014–15 was the DFAT Fulbright Scholar in Australia–United States Alliance Studies. He is series editor of the Melbourne University Press Defence Studies Series and editorial board member of *Global War Studies* and the *Australian Army Journal*. He is the author / editor of six books including *The Architect of Victory* (2011), *Australia's Defence: Towards a New Era?* (2014) and *Australia's American Alliance* (2016).

## □ Dr Al Palazzo

Dr Albert Palazzo is the Director of the Australian Army Research Centre. His Ph.D. is from The Ohio State University where he studied with Professors Allan Millett and Williamson Murray. His thesis was published as *Seeking Victory on The Western Front: The British Army & Chemical Warfare in World War I*. He has published widely on the history of the Australian Army and the contemporary character of war. His major works include *The Australian Army: A History of its Organisation, 1901-2001*; *Moltke to bin Laden: The Relevance of Doctrine in Contemporary Military Environment*, *The Australian Army in Vietnam*, *The Future of War Debate in Australia*, and *Forging Australian Land Power, A Primer*. His current research is on the effect of resource limits and climate change on the future character of war and technological advances and the rising superiority of the defence.

## □ Rear Admiral James Goldrick AO CSC RANR

James Goldrick is a retired Rear Admiral (two star), RAN. He is an Officer of the Order of Australia (AO) and has been awarded the Conspicuous Service Cross (CSC). He joined the RAN in 1974, and, after completing an Arts degree at UNSW Kensington, graduated from the RAN College at the end of 1978. He commanded HMA Ships *Cessnock* and *Sydney* (twice), the Australian Surface Task Group and the multinational maritime interception force in the Persian Gulf, the Australian Defence Force Academy (ADFA) (twice), Border Protection Command and the Australian Defence College.

In 1991-92 he was an International Research Scholar at the US Naval War College, Newport. He undertook the Advanced Management Program at Harvard Business School in 2005. He is an Adjunct Professor in the School of Humanities and Social Sciences at UNSW at Canberra (ADFA) and in the Strategic and Defence Studies Centre at the Australian National University, as well as a Professorial Fellow at the Australian National Centre for Ocean Resources and Security at the University of Wollongong. He was a visiting fellow at All Souls College, Oxford University in 2015.

He is a member of the Defence Honours and Awards Appeals Tribunal and the Defence Force Remuneration Tribunal. He was a member of the Expert Panel supporting the development of Australia's 2016 Defence White Paper. He was awarded a Doctorate of Letters (honoris causa) by UNSW in 2006. His books include: *No Easy Answers: The Development of the Navies of India, Pakistan, Bangladesh and Sri Lanka* and *Before Jutland: The Naval War in Northern European Waters August 1914-February 1915*, and, with Jack McCaffrie, *Navies of South-East Asia: A Comparative Study*. As well as writing for the United States Naval Institute *Proceedings* and the British *Naval Review*, he has contributed to more than 30 other volumes, including *The Oxford Illustrated History of the Royal Navy*, *The First Sea Lords*, *The Great Admirals* and *Britain's War at Sea, 1914-1918*. Amongst other projects, he is currently working on *After Jutland: The Naval War in Northern European Waters June 1916-November 1918*.

## □ Vice Admiral Peter Jones AO DSC RANR

Peter Jones joined the RAN as a 16-year-old cadet midshipman served for 40 years and retired as a Vice Admiral. His sea going commands were HMAS Melbourne and later the multinational Maritime Interception Force in the 2003 Iraq War.

His shore postings included OIC tactical development cell at the RAN Surface Warfare School, Deputy Director Tactics and Operational Analysis at the Canadian Maritime Warfare Centre and Director of Naval Strategy and Futures.

## Military Writers Guild Workshop

- On Saturday 10 December 2016 the Australian chapter of the Military Writers Guild is holding a workshop at Australian Defence College Weston Creek. The aim of the workshop is to enable ADF members to respectfully and safely engage in debates regarding strategy, the use of military force, and the development of the profession of arms, through different media – including blogs, podcasts and academic writing. This is achieved through an exchange of ideas with panel members, sharing ideas and concepts and also through mentoring opportunities.
- **Dress:** Casual
- **Point of Contact:** WGCDR Jo Brick (she'll be at DEF!) or talk to a DEF AUS Committee Member for further information. You can also email [defaustralia@gmail.com](mailto:defaustralia@gmail.com). Registration for this workshop is not required.

### MWG Program – Saturday 10 December 2016

Time	Event	Speaker / Panel Members
0930-0940	Welcome and overview	WGCDR Jo Brick
0940-1010	Writing and the Profession of Arms	BRIG Mick Ryan
1010-1100	The Australian Experience of Mil Writing: <ul style="list-style-type: none"> <li>• Tips for young players</li> <li>• Why we do it</li> </ul>	MAJ Clare O'Neill and MAJ Mick Cook / LTCOL Tom McDermott and MAJ Felicity Hamblin
1100-1120	Morning Tea	
1120-1250	Writing Experiences – different forms of sharing ideas / writing – how people started and some tips for newbies (ie Starting Writing 101)	Blogs: MAJ Nate Finney / 'Doctrine Man!' / 'Angry Staff Officer' / MAJ Clare O'Neill (50 mins)  Academic writing: Dr John Blaxland ANU (20 mins)  'Think Tank Life': Ms Natalie Sambhi, Research Fellow, Perth USAsia Centre, University of Western Australia (20 mins)
1250-1300	Closing Remarks	WGCDR Jo Brick

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## Postern Association Sponsors

- The Postern Association Committee and the members of the DEF Australia Committee would like to thank the following sponsors for believing in junior commander innovation and professional development.

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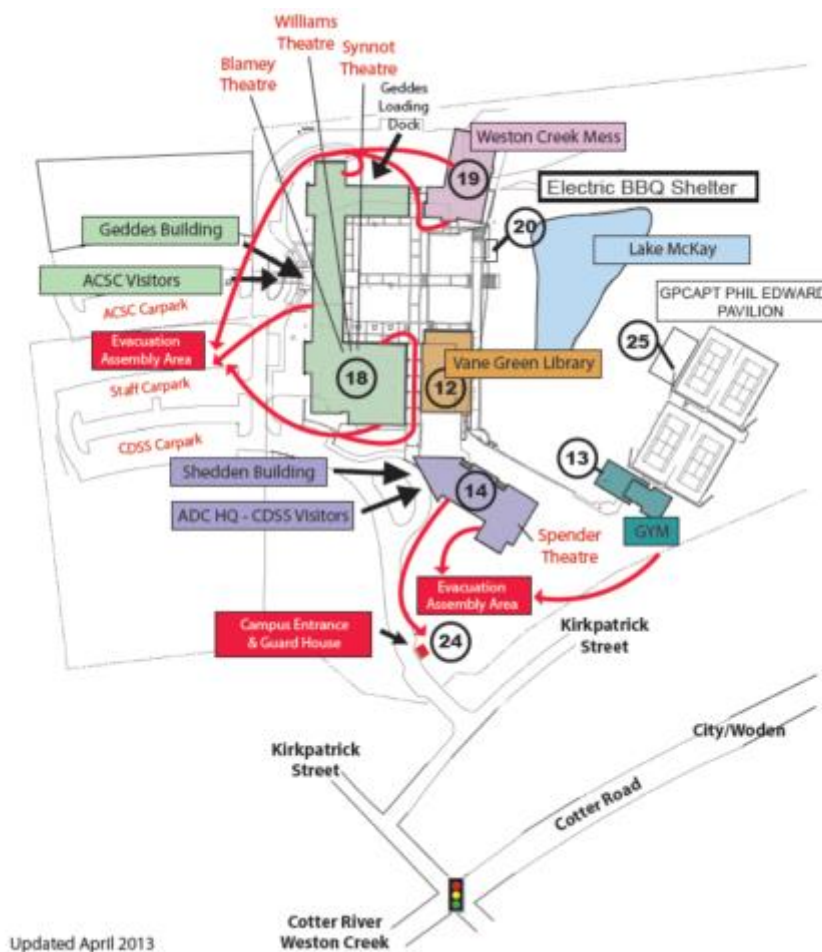


**Bronze Sponsor** - Daronmont Technologies



## DEF AUS Forum Safety Details

- The forum will take place in vicinity of #18 on the map below. In the event of an evacuation follow the red lines to the Evacuation Assembly Area and await further guidance from safety staff.
- In the event of a lock-down, if outside, move inside and stay in the Blamey Theatre (or nearest room) shut all windows, blinds and doors and remain until safety staff deem it safe to emerge.
- Any **serious injuries or medical emergencies call '000'** then inform DEF AUS Staff, they will seek medical aid on site and inform the front gate whilst awaiting an ambulance.
- Any members with a minor injury or illness should report to the Duntroon Health Centre (or your posted health centre if local).
- There are snake sightings around ADC Weston Creek so keep an eye out and avoid where possible.



## DEF AUS Committee 2016



Are you interested in being involved in the 2017 DEF AUS Committee? If so then please email: [defaustralia@gmail.com](mailto:defaustralia@gmail.com)

